Press Release

ARCHION Corporation

July 29, 2026

ARCHION Announces the Closing of Secondary Offering of Shares

Establishing a Broad and Diverse Shareholder Base That Supports Sustainable Growth as an Independent Global Company

ARCHION Corporation (Headquarters: Shinagawa-ku, Tokyo; President & Chief Executive Officer: Karl Deppen, hereinafter “ARCHION” or the “Company”) announces that the secondary offering of ARCHION common shares*[1] by Daimler Truck AG (hereinafter “Daimler Truck”) and Toyota Motor Corporation (hereinafter “Toyota”) has been completed today following the settlement and delivery of the shares.

The offering has significantly broadened ARCHION’s shareholder base, increased the number of freely tradable shares and enhanced the liquidity of the Company’s stock. As a result, ARCHION expects its tradable share ratio to exceed 35%, the minimum requirement for maintaining a listing on the Prime Market of the Tokyo Stock Exchange. By increasing the proportion of reputable overseas institutional investors and broadening and diversifying its shareholder base both domestically and internationally, the company reinforces its stable shareholder base as a listed company, further strengthening the discipline imposed by the capital markets, and thereby laying the groundwork for sustainable growth and value creation.

Upon completion of all procedures related to this offering, the equity ratios of Daimler Truck and Toyota are expected to be 25% each*[2], as agreed upon and announced in the definitive agreement for the business integration signed in June 2025 and in line with the envisaged ownership structure. The offering does not involve the issuance of new shares and therefore does not dilute the ownership interests of existing shareholders.

＊1：July 6, 2026 [ARCHION Announces Secondary Offering of Shares]

＊2：If the Green Shoe Options exercisable in connection with the over-allotment offering is exercised for the maximum number of shares (118,178,300 shares)

ARCHION at a glance

ARCHION Corporation, a pioneer in commercial vehicles, became the holding company on April 1, 2026 through the business integration of Mitsubishi Fuso Truck and Bus Corporation and Hino Motors, Ltd. Guided by the shared vision of "Your trusted partner for all roads that lie ahead", ARCHION is dedicated to being a reliable presence for all stakeholders across every industrial segment, terrain, and challenge the future of mobility brings. Leveraging the robust customer bases and production and sales networks cultivated by both companies over many years, as well as the competitive advantages derived from collaboration with its major shareholders, Daimler Truck and Toyota, ARCHION seeks to create synergies in advanced fields such as zero-emission technologies, including fuel cells, and autonomous driving. Driven by its mission of "Together, we deliver transportation that connects people and goods for a brighter tomorrow," ARCHION aims to contribute as a trusted partner in realizing sustainable transportation and building a prosperous society.

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Notice: This press release has been prepared for the purpose of announcing to the public certain matters relating to the secondary offering of shares of common stock of the Company, and not for the purpose of soliciting investment or engaging in any other similar activities within or outside Japan. Investors should review the statutory prospectus, as well as amendments thereto, prepared by the Company prior to making any investment decisions in Japan, and should make such decisions at their own discretion. This press release does not constitute an offer to sell, or a solicitation of an offer to buy, securities in the United States. The securities referred to in this press release have not been, and will not be, registered under the United States Securities Act of 1933, as amended (the "Securities Act"). The securities may not be offered or sold in the United States absent registration or an exemption from registration under the Securities Act. The securities referred to above will not be publicly offered or sold in the United States.

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