

Press Release

ARCHION Corporation

July 6, 2026

ARCHION Announces Secondary Offering of Shares

Establishing a Management Base That Supports Sustainable Growth Through a Shareholding Structure Balancing Managerial Independence and a Stable Shareholder Base

ARCHION Corporation (Headquarters: Shinagawa-ku, Tokyo; President & Chief Executive Officer: Karl Deppen, hereinafter "ARCHION") announces that at the meeting of its Board of Directors held on July 6, 2026, it resolved to approve the implementation of a secondary offering of ARCHION common shares.

ARCHION became a holding company through the business integration of Hino Motors, Ltd. (Headquarters: Hino City, Tokyo; President and CEO: Satyakam Arya; hereinafter "Hino") and Mitsubishi Fuso Truck and Bus Corporation (Headquarters: Kawasaki City, Kanagawa; President & CEO: Franziska Cusumano; hereinafter "Mitsubishi Fuso"). ARCHION was listed on the Prime Market of Tokyo Stock Exchange on April 1, 2026, and commenced operations as the ARCHION Group under a new management structure.

Toyota Motor Corporation ("Toyota") and Daimler Truck AG ("Daimler Truck"), the major shareholders of ARCHION, have agreed in the definitive agreement regarding the business integration of Hino and Mitsubishi Fuso to aim for their respective equity ratios in ARCHION to be 25% of the total issued shares within a certain period after the business integration, which has been publicly disclosed.* This secondary offering is being conducted in line with that policy. Following the offering, ARCHION expects its tradable share ratio to exceed 35%, the minimum requirement for maintaining a listing on the Prime Market of the Tokyo Stock Exchange.

*Shareholding ratios before the offering: Daimler Truck 41.4%; Toyota 41.4%.

■ Details of the Secondary Offering (Global Offering)

(1) Class and number of shares to be sold: shares of common stock of ARCHION 787,855,700 shares

(2) Selling shareholders and number of shares to be sold:

Daimler Truck : 393,927,900 shares

Toyota : 393,927,800 shares

For further details regarding the secondary offering, please refer to the timely disclosure issued on the same date as this press release:

["Notice Concerning Secondary Offering of Shares and Change in Other Related Company" dated July 6, 2026.](#)

ARCHION at a glance

ARCHION Corporation, a pioneer in commercial vehicles, became the holding company on April 1, 2026 through the business integration of Mitsubishi Fuso and Hino. Guided by the shared vision of "Your trusted partner for all roads that lie ahead", ARCHION is dedicated to being a reliable presence for all stakeholders across every industrial segment, terrain, and challenge the future of mobility brings. Leveraging the robust customer bases and production and sales networks cultivated by both companies over many years, as well as the competitive advantages derived from collaboration with its major shareholders, Daimler Truck and Toyota, ARCHION seeks to create synergies in advanced fields such as zero-emission technologies, including fuel cells, and autonomous driving. Driven by its

mission of "Together, we deliver transportation that connects people and goods for a brighter tomorrow," ARCHION aims to contribute as a trusted partner in realizing sustainable transportation and building a prosperous society.

Notice: This press release has been prepared for the purpose of announcing to the public certain matters relating to the secondary offering of shares of common stock of the Company, and not for the purpose of soliciting investment or engaging in any other similar activities within or outside Japan. Investors should review the statutory prospectus, as well as amendments thereto (if any), prepared by the Company prior to making any investment decisions in Japan, and should make such decisions at their own discretion. This press release does not constitute an offer to sell, or a solicitation of an offer to buy, securities in the United States. The securities referred to in this press release have not been, and will not be, registered under the United States Securities Act of 1933, as amended (the "Securities Act"). The securities may not be offered or sold in the United States absent registration or an exemption from registration under the Securities Act. The securities referred to above will not be publicly offered or sold in the United States.